



**MAKE
YOUR
STARTUP
GO
BOOM.**



Restaurant Accelerator

The Need to Feed – Accelerating in the 21st Century

+ Team Members

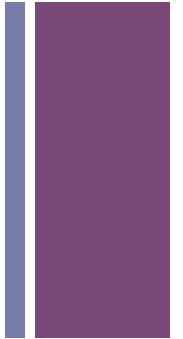


- Todd Hammer
Dalton
- Todd Pequignot
1st Source Bank
- Caleb Roth
Winona Lake Grace Brethren Church
- Thomas J. Zingale
Medtronic

+ Restaurant Accelerator

Topics of discussion

- The Need – *Challenges for Restaurant Owners*
- The Seed – *Accelerator Concepts*
- The Deed – *A Sample Blueprint*
- The Feed – *Model of Sustainability*
- Q&A



+ The Need

Challenges for Restaurant Owners



- Small businesses are declining in recent years
- Restaurant survival statistics
 - 30% fail within first year
 - 60% fail within 3 years
 - 75% fail within 5 years (compared to 50% of all small businesses)

+ The Need

Challenges for Restaurant Owners



- Average restaurant start-up costs
 - Minimum \$450,000 when leasing a site
 - Up to \$1,000,000 when purchasing a site
 - Variable margins based on fluctuating food prices
- SBA loan minimum requirements
 - 20% minimum liquid assets
 - Solid collateral
 - SBA loan fees/bank fees
- Cautious banking practices
 - Tough to get a loan (unless you're "Yes, Man")

+ The Need

Challenges for Restaurant Owners

- Lack of food variety in Kosciusko County
 - Italian
 - Steakhouse
 - Modern Style cuisine





The Seed

Local Insights



- A success story – Cerulean
 - Owner Caleb France: “The success of a restaurant depends on the overall balance of every element of the business.”

- Why do restaurants fail?
 - Owners get burned out
 - Owners focus on profits only
 - Tax regulations

+ The Seed

Restaurant Accelerator Concepts



- Basic restaurant accelerator
 - Single building with 2-3 restaurants
 - Shared dry storage and freezer space
 - Restaurant owners would lease space for 6-24 months
- Pros
 - Lower start-up costs
 - Proving ground for restaurant concepts
 - Community enjoys a central location to sample new food
- Cons
 - Limited impact – only helps 2-3 owners at a time

+ The Seed

Restaurant Accelerator Concepts



- Food accelerator
 - Rentable kitchens without the dining experience
 - Rent by the hour, day, or week
 - Give entrepreneurs a chance to test out food ideas
- Pros
 - Reach more entrepreneurs
 - Equipment would be provided and health codes already met
- Cons
 - Limited community impact

+ The Seed

Restaurant Accelerator Concepts

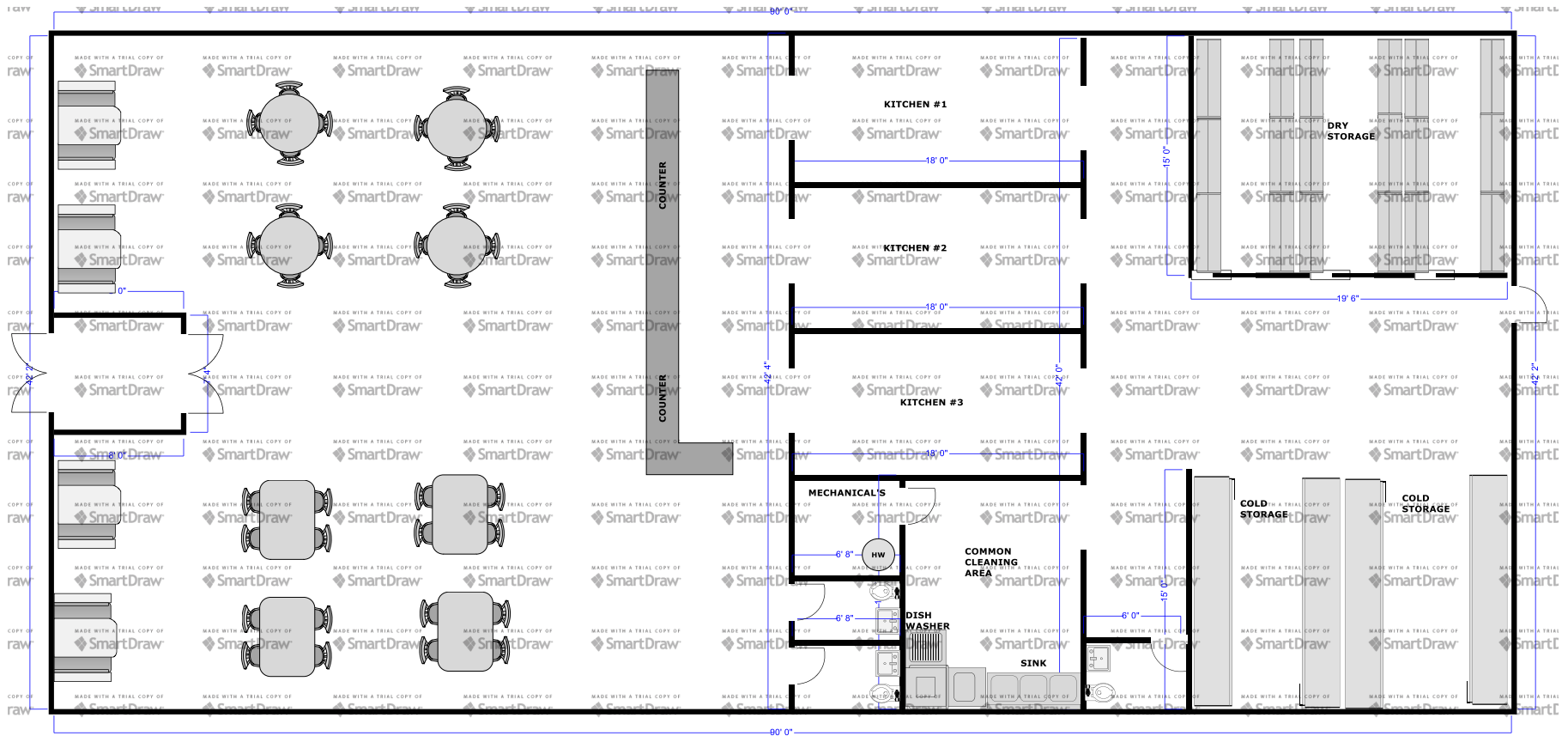
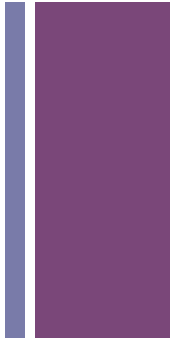


- Food University
 - “Teaching” restaurant
 - Basic management skills, culinary skills, customer service
 - Very similar to the Blue Apron (Warsaw High School)
- Pros
 - Better overall food skills in the county
 - Access to training and coaching for existing restaurants
- Cons
 - No new restaurants in the community
 - Finding volunteers to do the teaching



The Deed

A Sample Blueprint

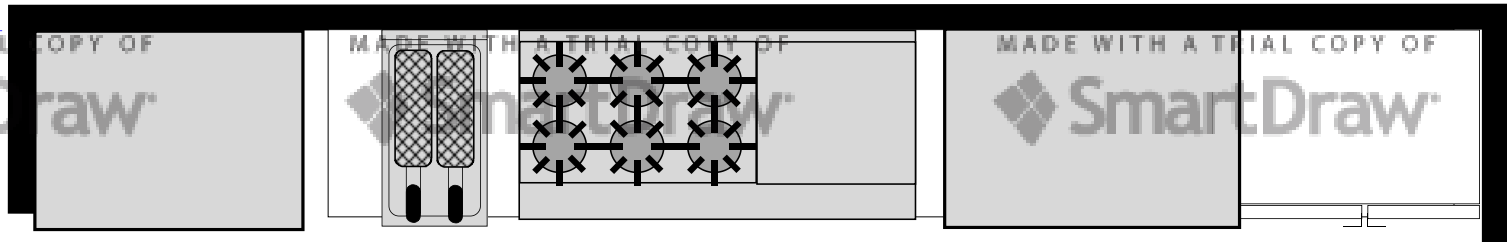




The Deed

A Sample Blueprint

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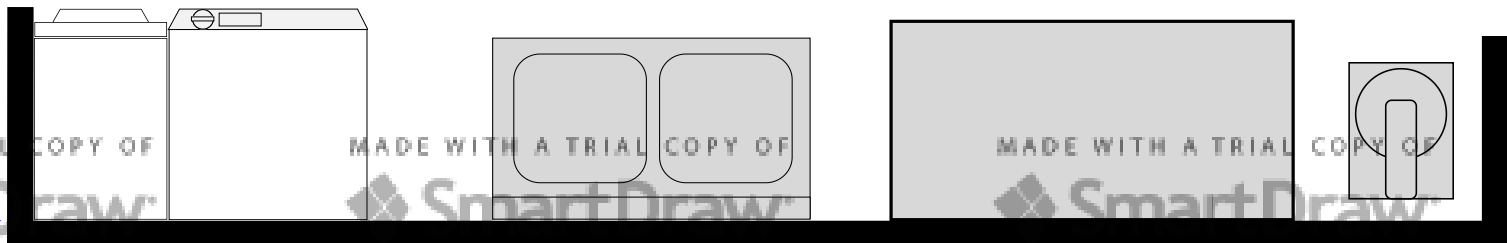
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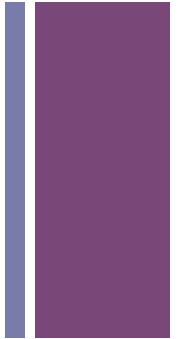
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The Feed

Model of Sustainability



- Two kitchens leased to restaurants
- Third kitchen rented out to entrepreneurs
- Partnership with local restaurants to train employees

+ Questions and Answer Time

